



Southport and Ormskirk Hospital
NHS Trust

Sefton Council Overview and Scrutiny Committee

21 February 2023 Update

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Southport and Formby District General Hospital
Ormskirk and District General Hospital
North West Regional Spinal Injuries Centre



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Overview and Scrutiny Committee update

- Issues facing Southport and Ormskirk hospitals
- Agreement for long term collaboration
- Performance
- Looking to the future
 - Formal transaction
 - Priorities
 - Shaping Care Together



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What are the issues facing Southport and Ormskirk hospitals?

- Underlying financial sustainability
- Fragile services - 18 services identified as fragile
 - Workforce challenges/reliance on premium rate pay
 - Some services closed to referrals/temporary service change (Children's ED overnight)
- Backlog maintenance/estates/IT – significant concerns – circa £60m of which £26m rated 'red'
- Clinical configuration – historic separation of Adults and Children's Emergency Departments
- Maternity services separated from some essential supporting specialties
- Resulting in.....
 - S and O Board reached out to NHS England for support in June 2021



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**Agreement for Long Term Collaboration (ALTC) – One Team One Trust
– working together for patients – began September 2021 with St
Helens and Knowsley Teaching Hospitals NHS Trust.**

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Progress on Fragile Services

Fragile Service	Key Actions
Clinical Collaboration Successes to date	<ul style="list-style-type: none">• Haematology – New joint service went live on 4/10/2021• Paediatric Dietetics – mutual aid commenced on 27/11/2021• Spinal Psychological Services – New service commenced on 15/09/2022• Rheumatology – clinical support in place and developing long term plans for a joint service going forward. Waiting list reduced from 250 in July 2022 to 100.• Ophthalmology – STHK are providing support to S&O service
Stroke	Implementation of North Mersey Stroke Pathway <ul style="list-style-type: none">• New pathways went live on 19/09/2022 and feedback is positive.
LUHFT Partnership/SLAs	A regular Partnership Board has now been established and a review of all agreements is taking place with the primary objective to improve the current services to S&O patients.
STHK Partnership going forward	<ul style="list-style-type: none">• Dermatology – STHK have supported the reopening of the service for routine referrals to West Lancashire patients• Therapies – Rotational roles developed to enhance recruitment for nationally challenged roles• Maternity Services – Peer support to develop and enhance current maternity services• Productivity and Efficiency review – working collectively to ensure we utilise all of the assets across the organisations to the maximum to enhance patient care, for example theatres.• Digital - collaborating on an ongoing basis to enhance digital provision at S&O

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- A comprehensive stroke centre for North Mersey dedicated to caring for people in the critical 72-hour period after a stroke occurs went live on 19th September 2022.
- The new centre based at Aintree Hospital brought together the hyper-acute stroke care that was based at the Royal Liverpool Hospital, Aintree Hospital and Southport Hospital.
- Co-location with The Walton Centre, which provides a specialist stroke treatment called thrombectomy, will support an increase in the number of local patients able to receive thrombectomy within the required time window.

Aintree Activity

- 114 stroke patients have benefited by being directly admitted to the Aintree Hospital site.
 - 20 patients discharged directly from Aintree Hospital
 - 84 have been repatriated to Southport for further rehabilitation
 - 3 patients have been stepped down to a LUHFT ward

Southport Activity

- 84 stroke patients admitted to the Southport site
 - 54 of these based on clinical presentation and following a discussion with consultant.
 - 21 had passed the 72 hour hyper-acute Stroke window and so were not appropriate for transfer to HASU
 - 9 due to bed capacity at Aintree, however no patient harm has occurred as a result.
 - 0 of the 84 admissions to Southport have required thrombolysis.

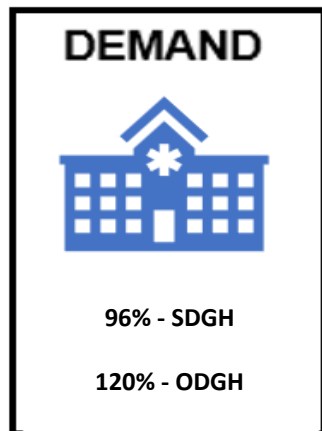
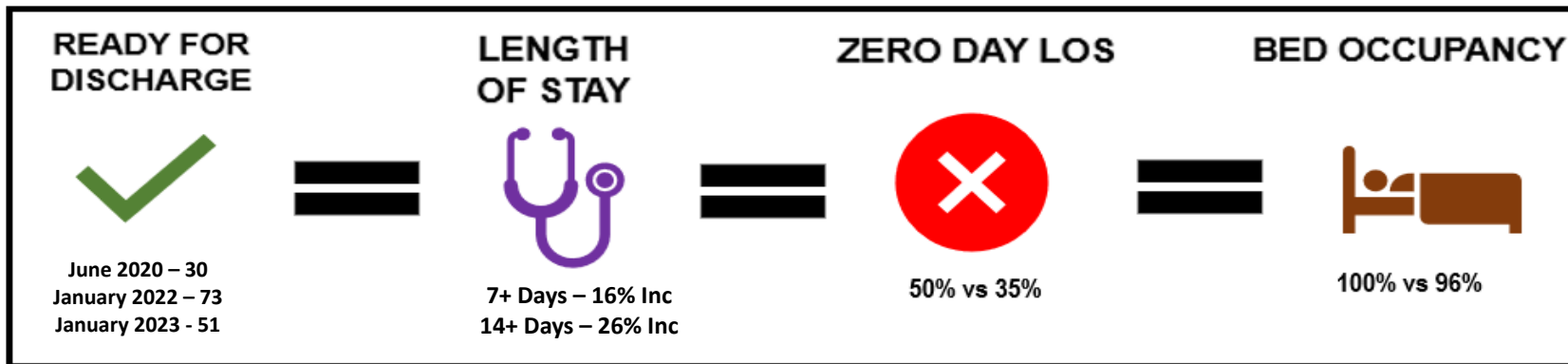


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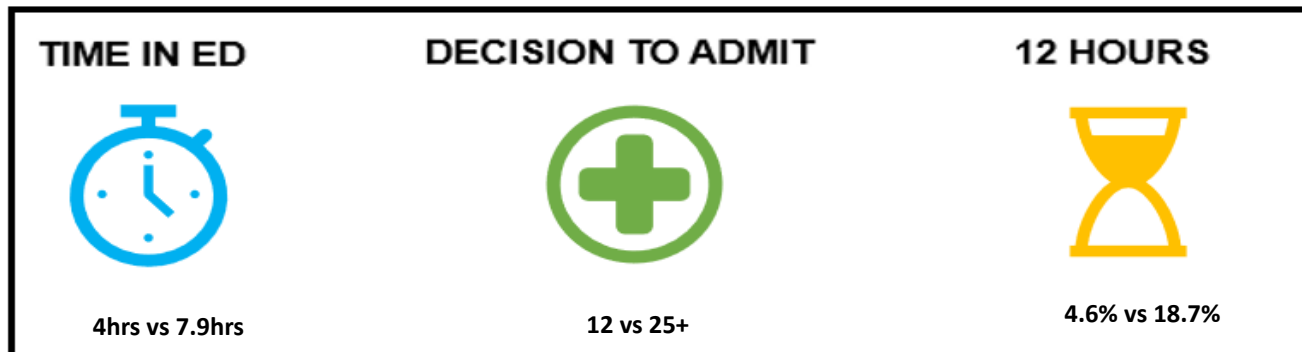
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Additional Funding secured (some bids awaiting formal national confirmation)	Total 21/22	Total 22/23 & beyond
Essential Estates Improvement works	£3m	£5.8m
Build a new discharge lounge (Completed)		£1.1m
Digital infrastructure and core capabilities investment	£3.4m	
Refurbishment of endoscopy and new machines	£1.1m	
Community Diagnostic Centre – Successful bid which has capital and revenue for 22/23		£4.9m
2 nd CT Scanner (Southport Site) – capital 22/23		£0.84m
Frontline Digitisation funding – Capital over next three years		£19.2m
Frontline Digitisation funding – Revenue over next three years		£2.28m
TIF 22/23 (Endoscopy)		£5.9m
Elective restoration and UEC 21/22 (revenue)	£0.96m	
Total	£8.46m	£40.02m

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THE CONSEQUENCES OF THE ABOVE ARE:





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- Best performing Acute Trust in C&M for A&E 4 hour performance (new target for 2023/24 76%, S&O currently 75.9%)
- 52+ week waiter performance is best in C&M and continues to be a key focus area
- Trust has no 104+ week waiters and only two 78+ week waiters (with dates)
- Diagnostic waiting time position has improved but continues to be challenged in some areas, successful capital bids will support further improvement. Praise for improvements in endoscopy service.
- Cancer performance continues to improve with significant progress made since April 2022. S&O has seen a reduction in 62 day backlog compared to an increase for C&M and nationally
- Friends and Family Test - % that would recommend continues to be comparable with peers
- Trust is achieving its financial deficit plan

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Looking to the future - One Team One Trust – working together for patients

- After a year of collaboration and partnership working, the Boards of both Trusts agreed in September 2022 to formalise these arrangements, which had always been an intention of the Agreement for Long Term Collaboration (ALTC)
- The process to bring the Trusts together is governed by the NHS Transaction Guidance.
- Full business case been submitted to NHSE.
- S&O staff will transfer to STHK Trust
- Await confirmation from NHSE and the Secretary of State for Health to create a new Trust from April 2023.
- Engaging on a new name – NHS Identity guidelines / naming principles NHSE

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New Trust Priorities

Being a larger combined Trust will:

- Further stabilise fragile services
- Address clinical configuration issues
- Safer and better local access – Ophthalmology
- Maximise workforce offer – employer of choice
- Expand workforce training and development opportunities
- Assurance that any future configuration changes will be subject to public consultation and engagements

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Shaping Care Together

- Commissioners focussing on the transition to Integrated Care Boards (ICBs)
- Trust focussing on the partnership between SOHT and STHK
- Opportunity to reflect on SCT role and do a deep dive into our engagement, the challenges and opportunities the local NHS faces and its plans for further improving health and care in Sefton and West Lancashire.
- More recently limited engagement with local residents, patients, staff and stakeholders and instead worked behind the scenes to plan for further engagement from Spring 2023, fitting into a new and improved health and care system.

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